

The New Deal Environment— Where Are We Heading?

April 3, 2008
The Pierre Hotel
2 East 61st Street
New York, New York

PROGRAM AGENDA

- 8–8.30 a.m. BREAKFAST AND LATE REGISTRATION
- 8.30–8.40 a.m. OPENING REMARKS
Adam O. Emmerich, *partner*, Wachtell, Lipton, Rosen & Katz
- 8.40–9.05 a.m. KEYNOTE ADDRESS
Martin Cohen, *co-chairman and co-chief executive officer*, Cohen & Steers, Inc.
- 9.05–9.10 a.m. PRESENTATION OF VISIONARY AWARD
Dean D. Kenneth Patton, *associate dean*, NYU Real Estate Institute,
Klara and Larry Silverstein chair of Real Estate (Presenter)
- 9.10–10.10 a.m. EMERGING CHANGE AGENTS:
FORCES THAT WILL SHAPE THE MARKETS IN 2008
Ronald L. Havner, Jr., *president and chief executive officer*, Public Storage, Inc.
Andrew J. Jonas, *managing director*, Goldman, Sachs & Co.
Guy A. Metcalfe, *managing director*, Morgan Stanley
Hamid R. Moghadam, *chairman and chief executive officer*,
AMB Property Corporation
David Neithercut, *president and chief executive officer*, Equity Residential
Robert J. Speyer, *senior managing director*, Tishman Speyer Properties
W. Edward Walter, *president and chief executive officer*, Host Hotels & Resorts, Inc.
- 10.10–10.25 a.m. COFFEE BREAK
- 10.25–11.25 a.m. FINANCING DEALS IN THE NEW CREDIT MARKETS—
Where have all the CMBS gone? Alternatives?
Gordon F. DuGan, *president and co-chief executive officer*,
W.P. Carey & Company
Lonny Henry, *senior managing director*, Bear, Stearns & Co.
Jackson Hsieh, *managing director*, UBS Securities LLC
Paul J. Ingrassia, *managing director*, Citigroup Global Markets
Jay S. Nydick, *president*, iStar Financial Inc.
Edward J. Pettinella, *president and chief executive officer*, Home Properties
Douglas W. Sesler, *managing director*, Merrill Lynch & Co., Inc.

- 11.25 a.m.–
12.25 p.m. **STRATEGICS vs. PRIVATE EQUITY BUYERS—**
Who has the upper hand in the new environment and why? The role of JVs and Funds.
Edward A. Glickman, *president and chief operating officer*,
 Pennsylvania Real Estate Investment Trust
David B. Henry, *vice chairman and chief investment officer*,
 Kimco Realty Corporation
Jonathan Litt, *managing director*, Citigroup Global Markets, Inc.
Matthew J. Lustig, *managing director*, Lazard Frères & Co. LLC
Joel S. Marcus, *chairman and chief executive officer*,
 Alexandria Real Estate Equities, Inc.
Martin E. Stein, Jr., *chairman and chief executive officer*, Regency Centers
Gerard H. Sweeney, *president and chief executive officer*,
 Brandywine Realty Trust
- 12.25–2 p.m. **LUNCH**
PRESENTATION FOR DEAL OF THE YEAR
INVESTOR ROUNDTABLE
Theodore R. Bigman, *managing director*, Morgan Stanley
Steve Carroll, *managing director*, CBRE Global Real Estate Securities, LLC
Louis G. Conforti, *managing director*, Stark Investments
James S. Corl, *executive vice president and chief investment officer*,
 Cohen & Steers, Inc.
Michael F. Kirby, *principal*, Green Street Advisors
Daniel Pine, *managing director*, Citi Property Investors
Barry Vinocur, *editor*, REIT Zone Publications, LLC
Arthur M. Wrubel, *founder and managing member*,
 Wesley Capital Management, LLC
- 2.10–2.35 p.m. **THE GLOBAL REIT**
Jeffrey H. Schwartz, *chairman and chief executive officer*, ProLogis
- 2.35–3.20 p.m. **THE VIEW FROM 10,000 FEET—ROUND III**
William L. Mack, *founder and managing partner*, Apollo Real Estate Advisors, L.P.
Robin Panovka, *partner*, Wachtell, Lipton, Rosen & Katz
Steven Roth, *chairman and chief executive officer*, Vornado Realty Trust
Samuel Zell, *chairman*, Equity Group Investments, LLC
- 3.20–3.45 p.m. **LESSONS IN CAPITAL MARKETS, SUSTAINABILITY, AND URBAN
DESIGN FROM REBUILDING LOWER MANHATTAN**
Larry A. Silverstein, *president and chief executive officer*, Silverstein Properties, Inc.
- 3.45–4.45 p.m. **CREATIVE SOLUTIONS IN CHALLENGING TIMES—**
*Dealing with difficult credit markets, the economic slowdown, possible
restructurings, hedge funds, shareholder activists, and hostile suitors*
Lisa E. Beeson, *managing director*, Lehman Brothers, Inc.
Michael M. Errichetti, *managing director*, J.P. Morgan Securities, Inc.
Michael J. Graziano, *managing director*, Goldman, Sachs & Co.
Christine M. McElroy, *principal*, Banc of America Securities LLC
Gilbert G. Menna, *partner*, Goodwin Procter LLP
Jeffrey Olson, *president and chief executive officer*, Equity One, Inc.
Lee S. Parks, *partner*, Fried, Frank, Harris, Shriver & Jacobson LLP
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